

Agenda

Introduction

Q3 2024 highlights

Customer success

Other financials



Jacob Tveraabak

Chief Executive Officer

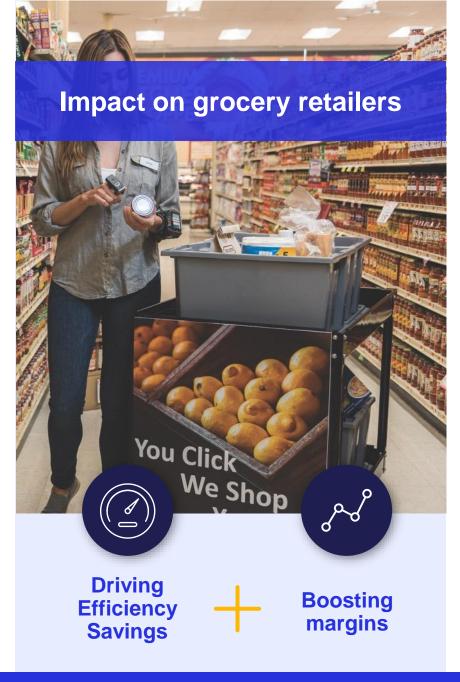


Marius Drefvelin

Chief Financial Officer

Our purpose:

"Retail technology in every shopping experience for a smarter and better life"



Impact on end consumers



Improving both the in-store and online experience for shoppers

Our grocery retail solutions - aisle to aisle & door to door



Provide end-to-end solutions for grocery retailers in 9 core markets

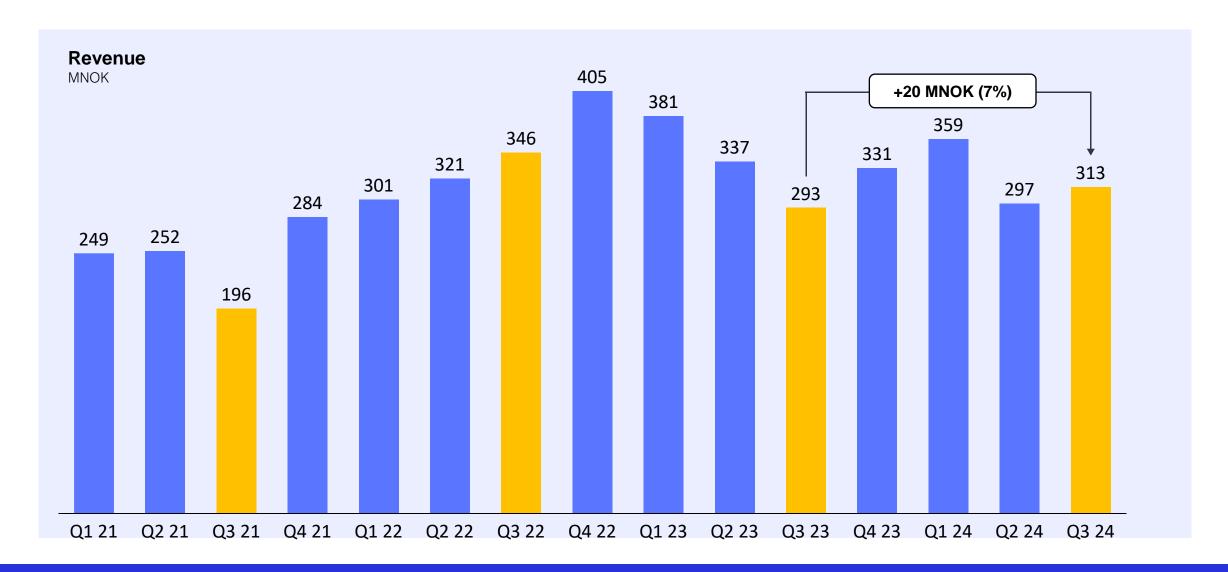




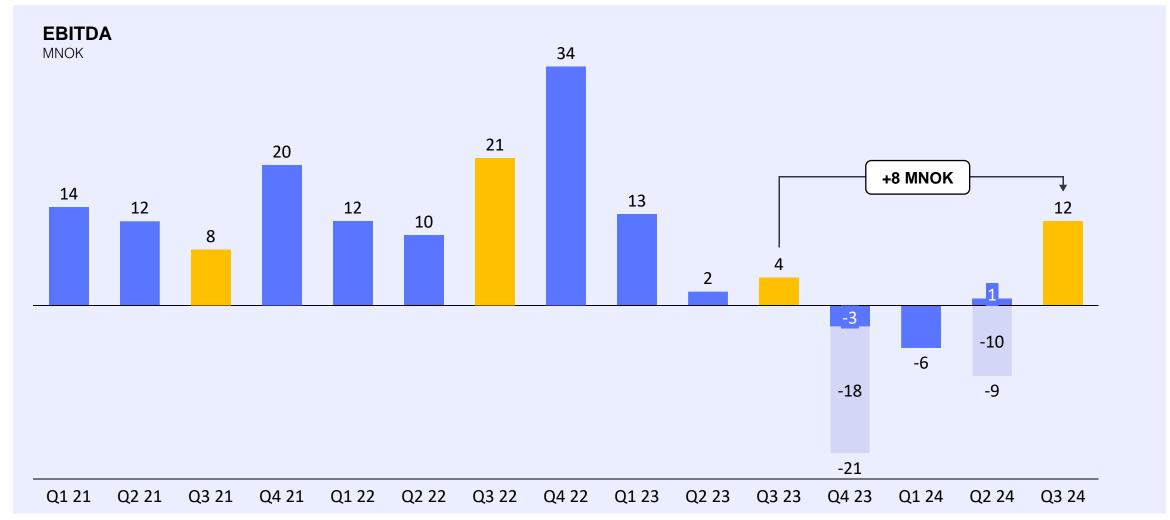
Q3 2024 highlights



3rd quarter revenue



3rd quarter EBITDA



The Q4 2023 EBITDA reported was -20.6 MNOK, including non-recurring restructuring and M&A costs of 7.3 MNOK and write-downs 10.6 MNOK. Excluding these adjustments, the Q4 2023 EBITDA adjusted was -2.7 MNOK. The Q2 2024 EBITDA reported was -9.1 MNOK, including non-recurring restructuring costs of 10 MNOK Excluding these adjustments, the Q2 2024 EBITDA adjusted was 0.9 MNOK.





Continued customer success in priority areas













Order Picking with Sainsbury's update

- Order Picking solution has been deployed in 13 Sainsbury's grocery stores so far
- The first phase has been successful, with positive customer feedback
- Further rollout of close to 300 stores in Q1 and Q2, 2025



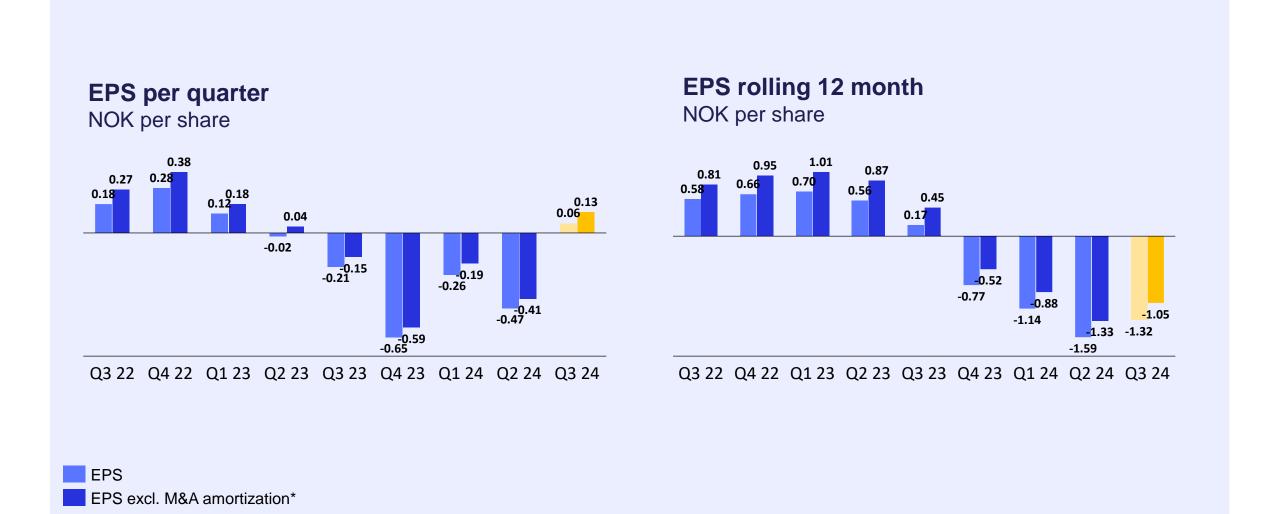
CashGuard Connect update

- Development and industrialization of CashGuard Connect progressing, with final developments being completed for next phase of planned pilots.
- Preparations for the production launch of the hardware advancing, goal of having the first units ready in Q4 2025
- Strong commercial interest in the new groundbreaking solution continues

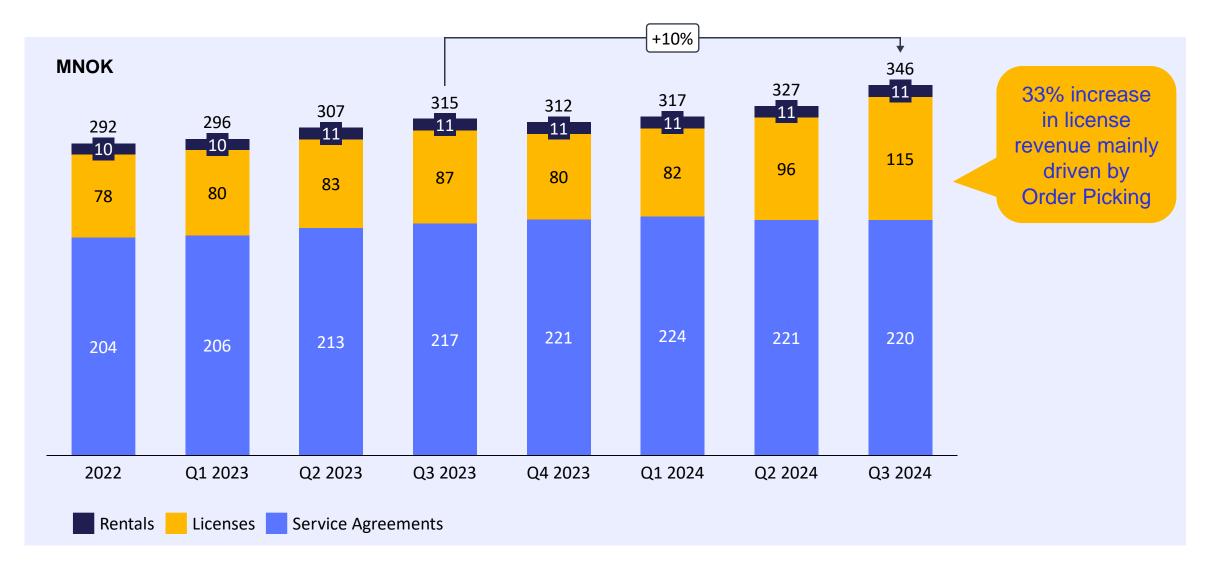




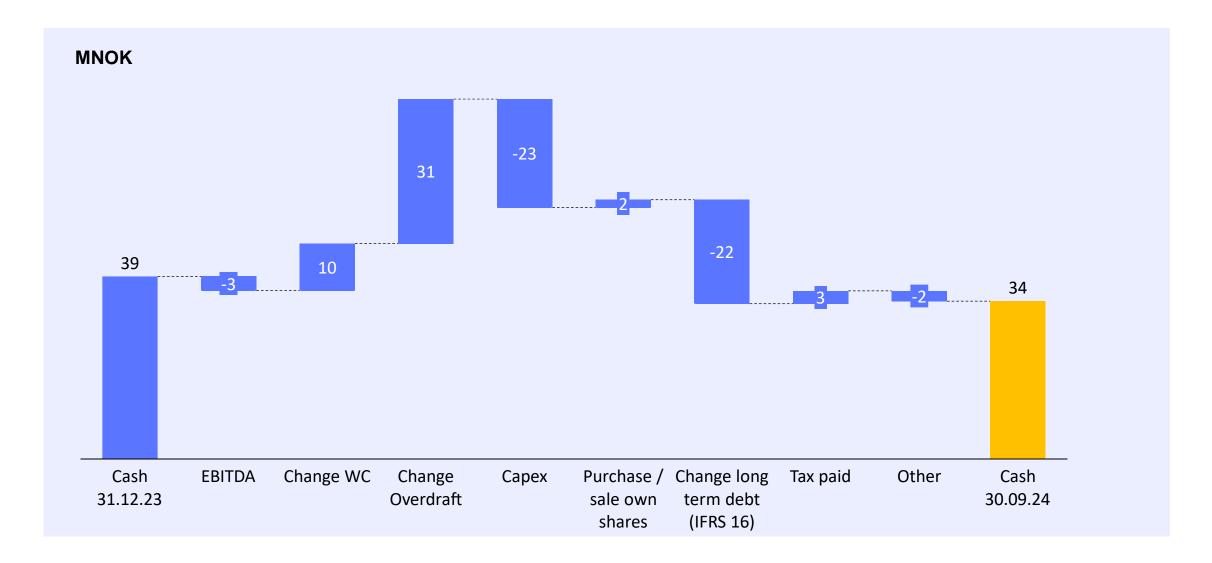
Earnings per share



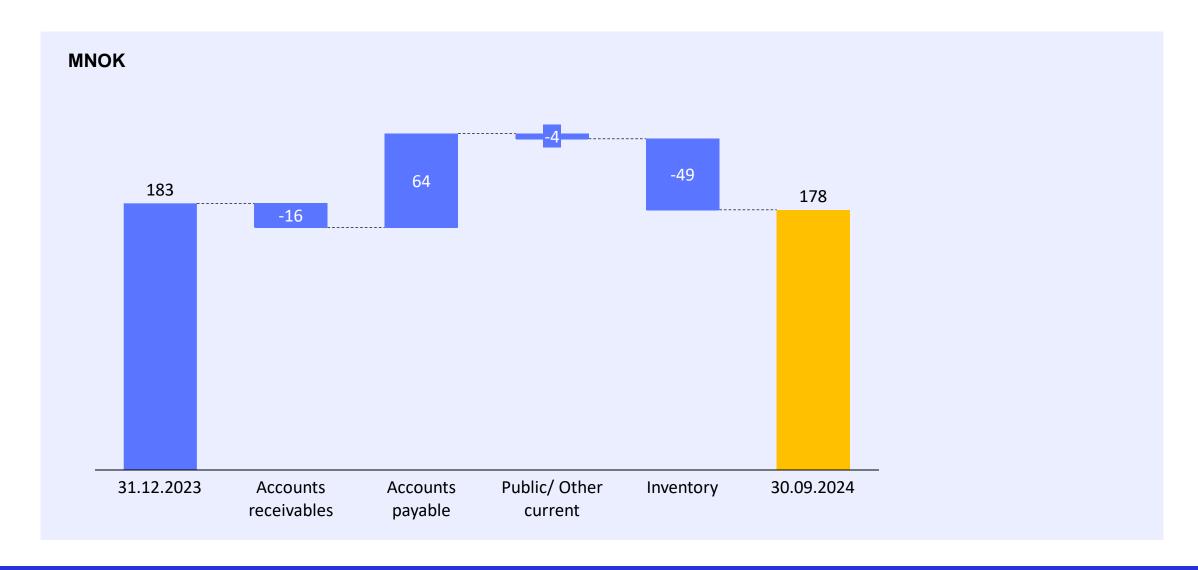
Total recurring revenue (12 months rolling)



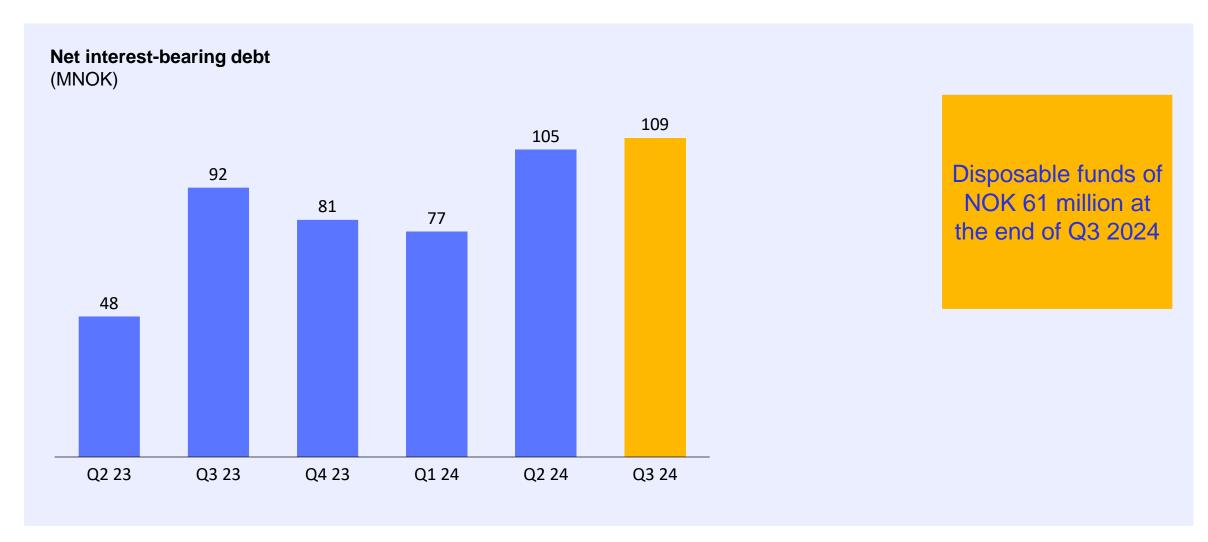
Cash Flow movements in 2024



Changes in main working capital items in 2024



Net leverage and net interest-bearing debt



Net interest-bearing debt includes interest bank loans and bank overdraft, financial lease and IFRS 16 car leasing. See the quarterly report for an overview of each component comprising net interest-bearing debt.



Next presentation

• Q4 2024 presentation, 13 February 2025

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