# StrongPoint Q4 2023

12 February 2024



# Agenda

#### Introduction

Q4 2023 highlights

Customer success

Other financials

Strategic ambitions



#### Jacob Tveraabak

Chief Executive Officer



#### **Marius Drefvelin**

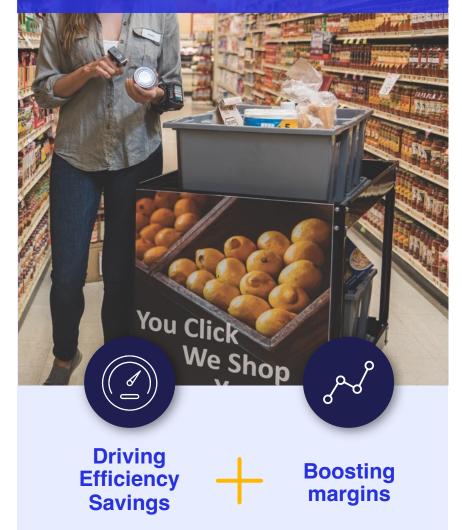
Chief Financial Officer



# Our purpose:

"Retail technology in every shopping experience for a smarter and better life"

#### Impact on grocery retailers



#### Impact on end consumers



**Improving both** 

the in-store and online

experience for shoppers



# Macro environment also impacting grocery retailers

#### Inflation



Price changes and increased competitive pressure

#### **Discounters**



Shoppers looking for cheaper alternatives

#### **E-Commerce**



Expensive for everyone, unprofitable for many

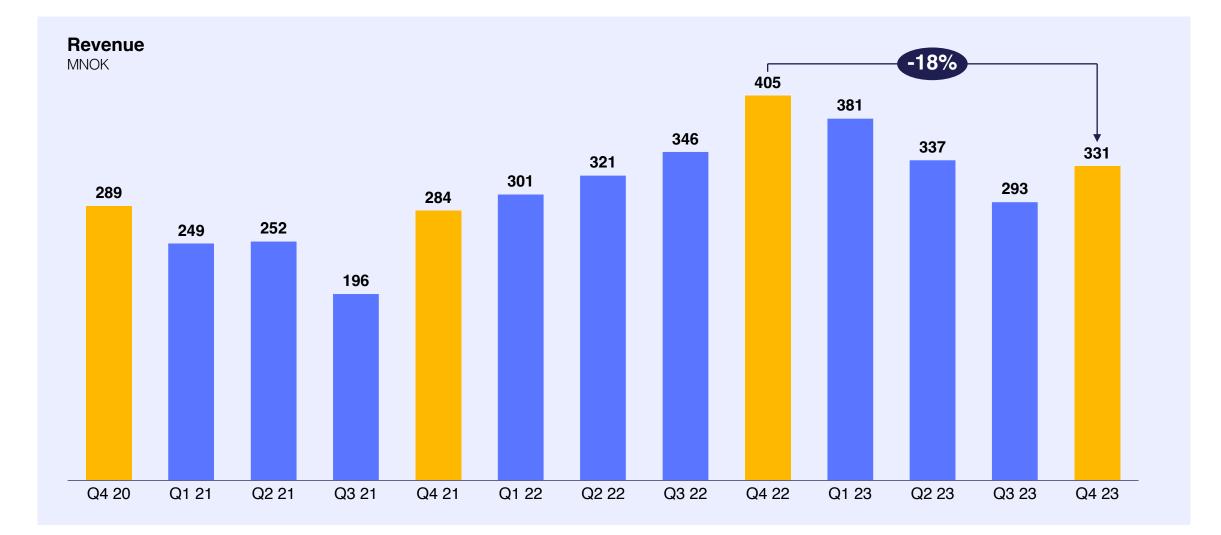
**Technology** is a vital and integral part of the solution to these challenges



# Q4 2023 highlights

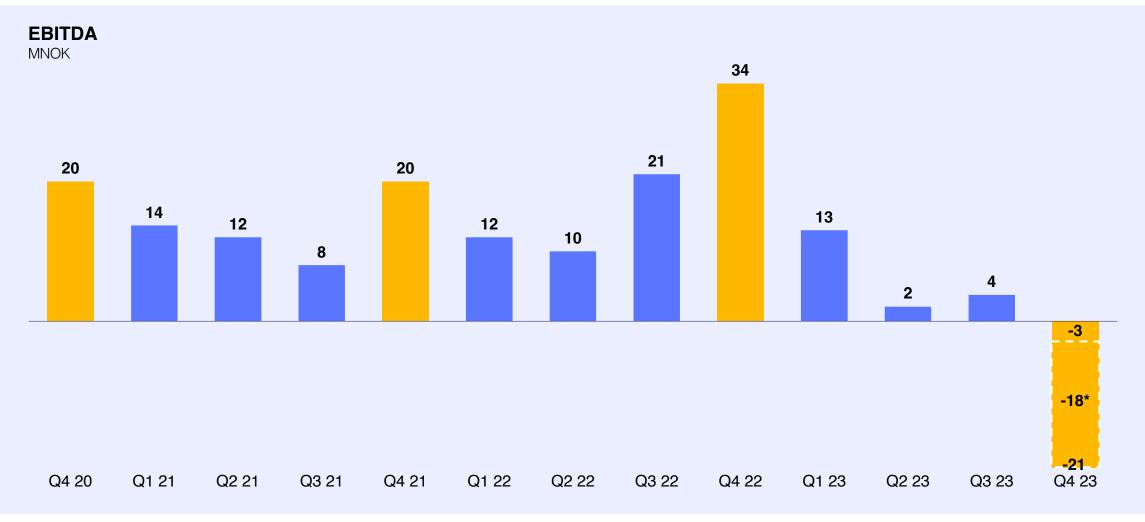


### 4<sup>th</sup> quarter revenue



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4<sup>th</sup> quarter EBITDA



\* The Q4 2023 EBITDA was -20.6 MNOK, including non-recurring restructuring and M&A costs of 7.3 MNOK and write-downs 10.6 MNOK. Excluding these adjustments, the Q4 2023 EBITDA was -2.7 MNOK.

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# Continued customer success in priority areas



## Continued customer success in priority areas



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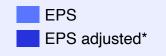
# Other financials

ICA

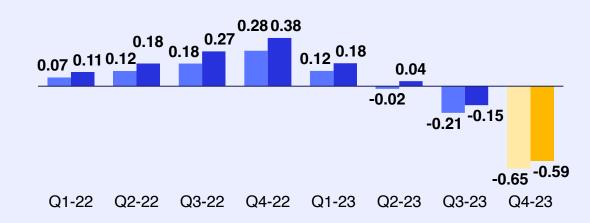


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## Earnings per share



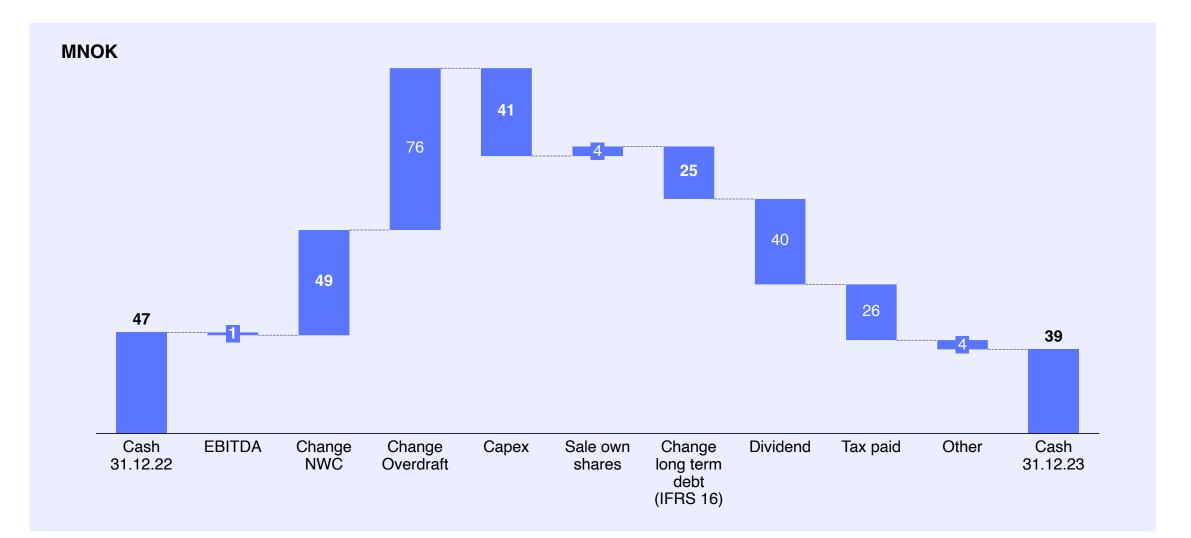
**EPS per quarter** NOK per share



\*EPS adjusted for amortization of intangible assets, mainly from historic M&A

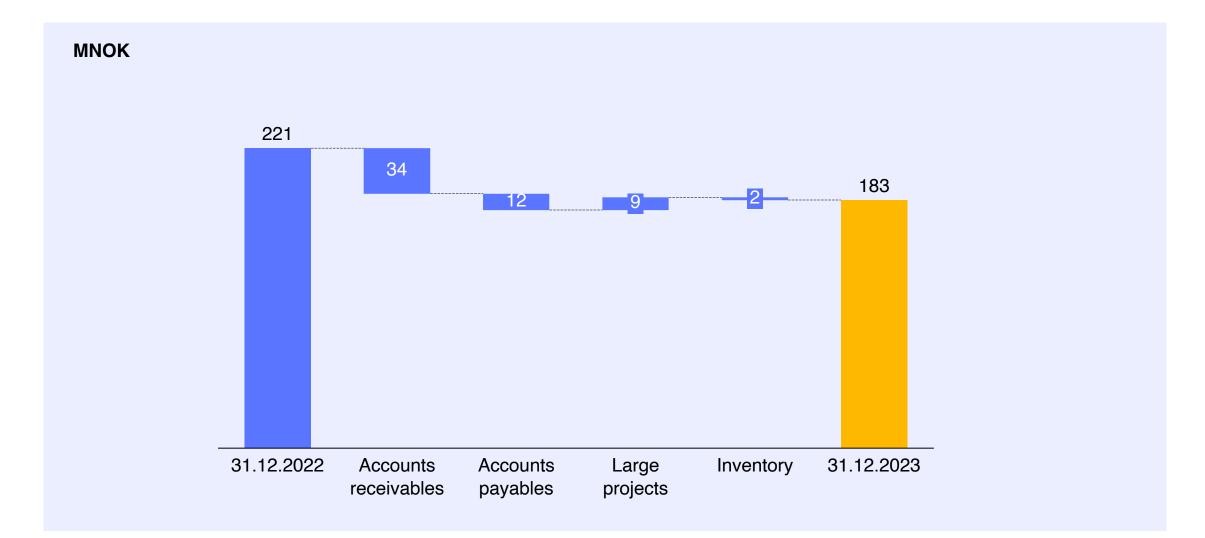
**EPS rolling 12 month** NOK per share 1.01 0.95 0.87 0.81 0.70 0.66 0.57 0.58 0.56 0.56 0.45 0.39 0.39 0.17 -0.52 -0.77 Q1-22 Q2-22 Q3-22 Q4-22 Q1-23 Q2-23 Q3-23 Q4-23

## Cash Flow movements in 2023



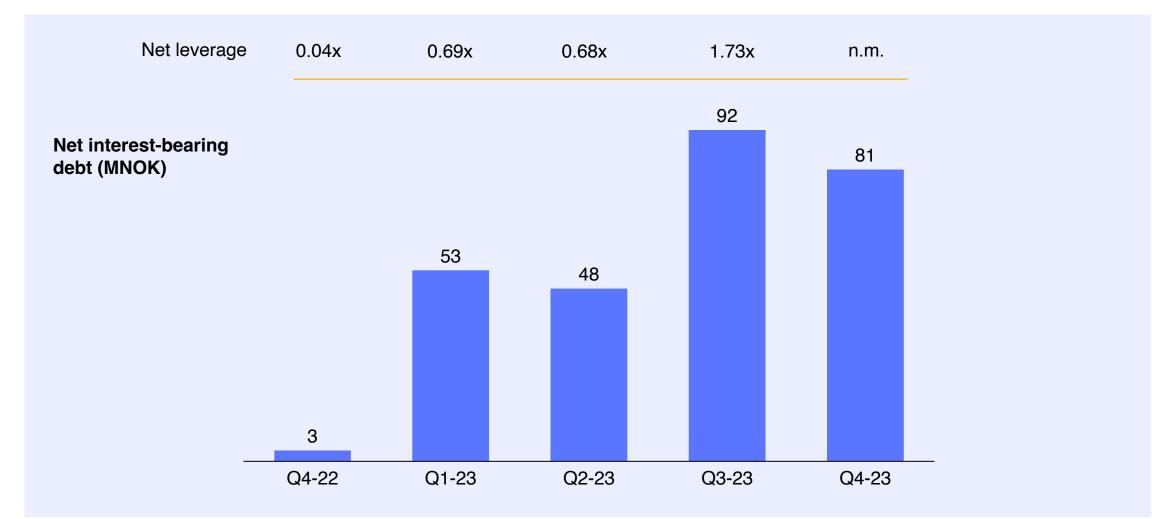
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## Main working capital changes in 2023





#### Net leverage and net interest-bearing debt



Net leverage = Net interest-bearing debt / 12 months rolling EBITDA

Net interest-bearing debt includes interest bank loans and bank overdraft, financial lease and IFRS 16 car leasing. See the quarterly report for an overview of each component comprising net interest-bearing debt.



# Progress on strategic ambitions



## Acquisition of Hamari Group

- Acquisition of Hamari Group completed
- Annual revenue in 2022 was EUR 1.5 million
- Hamari is a retail technology solutions company based in Finland established in 2006
- Provides services and installation to retailers and grocery retailers, predominantly electronic shelf labels from Pricer AB

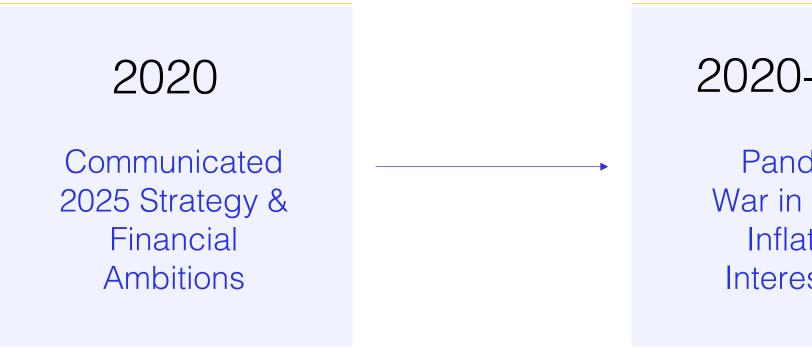
#### Key opportunities in Finland:

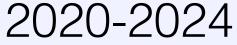
- Self-Checkout
- Order Picking
- Click & Collect Grocery Lockers
- Vensafe





#### Financial ambitions 2025 update





Pandemic, War in Europe, Inflation & Interest rates

#### 2023 reflections



### Result of our strategic investments

# Sainsbury's



#### The long-term fundamentals are in our favour





#### Next presentation

25 April 2024: Q1 2024 and Strategy
Update Session

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# Thank you

