StrongPoint: Serving the robust, non-cyclical grocery market

ABGSC Investor Days – December 2022



StrongPoint

www.strongpoint.com Slynga 10 2005 Rælingen, Norway ************************

























Thank you for shopping with StrongPoint



Our market

Our customers are grocery retailers

Non-cyclical market

Scandinavia leading on efficiency



84% of revenue from grocery retailers



Robust, growing and resilient, unlike retail in general



Other markets need our efficiency-saving technologies

About StrongPoint



Mature Company

- 35+ years experience
- Listed on Oslo Stock Exchange since 2003
- Repositioned company to focus only on grocery technology



Focus on 8 Markets

- Norway, Sweden, 3
 Baltics, Spain, UK &
 Ireland: full sales,
 service and support
- Serving other countries via partner network



Key Financials

- NOK 1.3Bn run rate revenue
- Retail business growing close to 60% in last 3 years

Trends: Grocery retailers are under consistent pressure

Inflation



Price changes and increased competitive pressure

Staff



Harder to recruit and retain

E-Commerce



Expensive for everyone, unprofitable for many

Technology is a vital and integral part of the **solution** to these challenges

Solution: in-store efficiency savings

In-store Solution Suite



1 Electronic Shelf Labels



Self-Checkout



Cash Management (CashGuard)



In-store Product Collection (Vensafe)



5 Scales



6 Humanoid Grocery Robot



Solution: e-commerce efficiency savings

Picking Solutions







Dark StoreManual Picking



Automated
Robotic Picking

Last Mile Solutions



4 Grocery Lockers



5 Home Delivery



6 In-store Pickup



Drive-thru Pickup



The StrongPoint sandwich

Bread & Butter In-store solutions



The StrongPoint sandwich

Toppings

E-commerce solutions

Bread & Butter

In-store solutions



The StrongPoint sandwich

Sauce

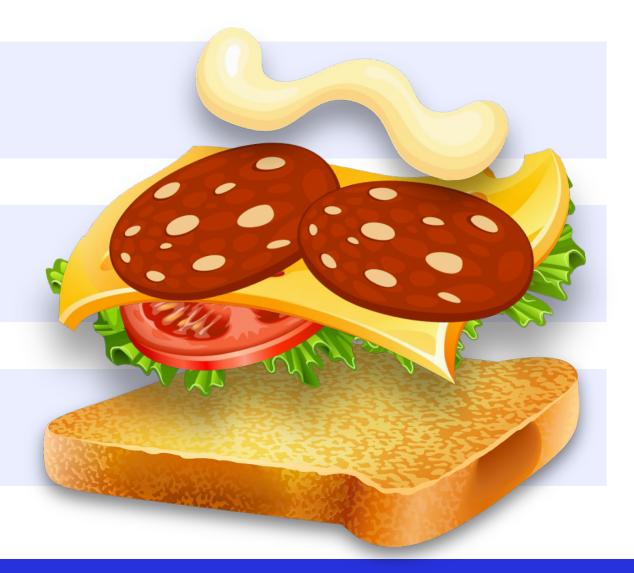
Tomorrow's solutions

Toppings

E-commerce solutions

Bread & Butter

In-store solutions



White space opportunities

| Geography | Grocery chain coverage | Solution penetration | Examples <mark>of</mark> opportunit <mark>ies</mark> |
|-------------|------------------------|----------------------|---|
| Norway | 100% | | Vensafe, Self-checkout, E-Commerce |
| Sweden | 100% | | E-Commerce, Electronic Shelf Labels, Self-Checkout |
| Baltics | 100% | | Vensafe, Self-Checkout, Electronic Shelf Labels |
| UK& Ireland | | | Electronic Shelf Labels, E-Commerce, Self-Checkout |
| Spain | | | Cash Management, E-Commerce, Self-Checkout |

2025 Strategic Ambitions

Pure grocery technology company

2.5Bn NOK in revenue

EBITDA of 13-15%



Recent news



World's first installation of frozen-food capable AutoStore grid



Expanded Pricer partnership to UK & Ireland + deeper relations in Spain



Expanded AutoStore distribution rights to UK & Ireland



Expanded opportunities for new StrongPoint acquisition in UK & Ireland

Why you should invest in StrongPoint



Safe Market

Grocery market is stable, growing and, profitable



Mature & Solid

35+ years experience, solid balance sheet



Current & Future Growth

Growing with existing and new customers

